The Consumer Advocate

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December 13, 2019

Board of Commissions of Public Utilities 120 Torbay Road, P.O. Box 2140 St. John's, NL A1A 5B2

Attention: G. Cheryl Blundon, Director of

Corporate Services / Board Secretary

Dear Ms. Blundon:

RE: NLH 2020 Capital Budget Application – Consumer Advocate's Revised Submission

Further to the above-captioned, enclosed please find enclosed the original and twelve (12) copies of the Consumer Advocate's Revised Submission re the NLH 2020 Capital Budget Application. We are forwarding this Revised Submission to correct errors and omissions. Please delete the Submission forwarded on December 12, 2019. Thank you for your understanding.

A copy of this letter, together with enclosure, has been forwarded directly to the parties listed below.

Yours truly,

Dennis Browne, Q.C.

Encl. /bb

CC

Newfoundland Power Inc.

NP Regulatory (regulatory@newfoundlandpower.com)
Gerard Hayes (ghayes@newfoundlandpower.com)
Kelly Hopkins (khopkins@newfoundlandpower.com)

Newfoundland & Labrador Hydro

NLH Regulatory (<u>NLHRegulatory@nlh.nl.ca</u>) Shirley Walsh (<u>ShirleyWalsh@nlh.nl.ca</u>)

Board of Commissioners of Public Utilities

Jacqui Glynn (jglynn@pub.nl.ca) Maureen Greene (mgreene@pub.nl.ca) PUB Official Email (ito@pub.nl.ca) Island Industrial Customers Group

Paul Coxworthy (pcoxworthy@stewartmckelvey.com)
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IN THE MATTER OF

the *Public Utilities Act*, (the "Act");

AND

IN THE MATTER OF

an application by Newfoundland and Labrador Hydro ("Hydro") for an order approving:

- (i) its 2020 Capital Budget pursuant tos.41(1) of the *Act*;
- (ii) its 2020 capital purchases and construction projects in excess of \$50,000 pursuant to s.41(3)(a) of the *Act*;
- (iii) its estimated contributions in aid of construction for 2020 pursuant to s.41(5) of the *Act*; and (iv) for an order pursuant tos.78 of the *Act* fixing and determining its average rate base for 2015and 2016.

CONSUMER ADVOCATE'S REVISED SUBMISSION

NEWFOUNDLAND AND LABRADOR HYDRO 2020 CAPITAL BUDGET APPLICATION

Overview

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- 1. The Consumer Advocate (the "Consumer Advocate") is appointed as set out in Section 117 of the *Public Utilities Act* to represent these purposes: (a) To represent consumers in all matters pertaining to the Application; and (b) To advocate that the Board apply the policy established under the *Electrical Power Control Act 1994* (the "Act") and in particular to ensure that the Application will result in power being delivered to consumers at the lowest possible cost consistent with reliable service.
- 9 2. Newfoundland and Labrador Hydro ("Hydro") filed the above-referenced application with the Public Utilities Board on August 1, 2019.
- 3. On September 3, 2019 Newfoundlnad Power Inc. ("NP") filed with the Public
 Utilities Board Notice of Intention to Participate in the above-referenced

1		Application. On September 4, 2019 the Island Industrial Customer Group and the
2		Consumer Advocate filed with the Public Utilities Board Intervenor Submissions
3		pertaining to the above-referenced Application.
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5	4.	On September 11, 2019 Requests for Information were filed by Newfoundland
6		Power, the Island Industrial Customer Group and the Consumer Advocate.
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8	5.	As part of its Intervenor Submission filed with the Public Utilities Board on
9		September 4, 2019 the Consumer Advocate requested, inter alia, a Technical
10		Conference and Hearing. The Application stated in part:
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12		For all these reasons and pursuant to the requirements set out in Section 9
13		of the Board of Commissioners of Public Utilities Regulations 1996 and
14		based on the foregoing the Consumer Advocate's participation in the hearing
15		will including any and all of the following:
16		a. Participating in technical conferences and/or hearings as the case may
17		be;
18		b. Directing Requests for Information to NLH and other parties;
19		c. Cross-examining witnesses who testify in this matter;
20		d. Submitting submissions and other representations to the PUB; and
21		e. In other ways in which the PUB reasonably see fit given the circumstances.
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23		A copy of that Application is on the record.
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25	6.	Hydro submitted that it was agreeable to a technical conference on its 2020 Capital
26		Budget Application to "ensure that all parties have complete understanding of
27		Hydro's proposals." Hydro qualified its agreement to a Technical Conference on
28		the basis that it was limited to "any specific issues, projects or areas of concern that
29		have not yet been addressed and/or remain unclear to the parties" (October 29,

2019 submission by Hydro).

7. The Island Industrial Customer Group and Newfoundland Power both indicated that if a Technical Conference were convened, they wished to participate.

8. In granting the Technical Conference the Public Utilities Board stated:

In relation to the specific issues raised by the Consumer Advocate, the Board requests that Hydro and the Consumer Advocate work together to ensure that the nature of the further information required is clear. This will allow Hydro to prepare appropriately so that the issues can be efficiently and effectively addressed at the conference.

The topics for discussion at the Technical Conference were approved but limited by the Board and the Technical Conference was held on November 20, 2019.

- 9. Since 2005 the Public Utilities Board oversight of Capital Budget Applications has been diminished. In 2005/2007 guidelines were established by the Board wherein the applicant is required to respond to Requests for Information and is subject to rate base application review by the Board's auditors.
- 10. The Board has informed that a Technical Conference was held in 2011 during the review of Hydro's 2012 Capital Budget Application. Other technical conferences related to Hydro's proposed capital expenditures at Holyrood and NP's proposed expenditures for Rattling Brook were also held.
- 11. Apart from a technical conference, the Board relies upon its staff to review the Application. The Board does not undertake independent expert analysis of any particular project. The projects to be undertaken seem to be accepted on face value as put forward by the utility. Over the past ten years, according to the Board, capital projects with associated expenditures of approximately \$40 million have been denied or deferred, although a number of these projects were ultimately approved following the filing of additional information and further review and analysis by the Board.

12. The process relies for the most part on Requests for Information filed by the Board and Intervenors. The Requests for Information are sent to the applicant utility for reply. Requests for Information are not sworn evidence and the author of the response to the Request for Information is not identified.

13. Unlike a General Rate Hearing, Capital Budget Requests for Information are not subject to examination or cross-examination during a hearing. There can be Requests for Information and additional Requests, however, Replies are not subject to further scrutiny in any PUB process. Requests for Information prior to a technical conference are pretty much a wasted effort.

14. This Capital Budget procedure based on current guidelines is inadequate. The current guidelines for the capital budget of profit-driven utilities are not subject to a cap or any annual capital budget limit. The PUB has not seen fit to require such a cap. A utility's shopping list of capital expenditures come without an upper limit. How long can this continue? The current system effectively provides the utility with a blank cheque. However, the ability of ratepayers to fund such capital expenditures has limits, particularly so given the stress placed on rates in the Muskrat Falls environment. Common sense must prevail. Ratepayers deserve a better governance model.

15. The current Capital Budget Guidelines describe a Technical Conference as follows:

Where appropriate, a utility may conduct a technical conference.

A technical conference will be used in concert with the RFI process to gain a full understanding of the scope and nature of the proposed projects and will most often involve the participation of Board staff. To the extent that relevant information is brought forward at the technical conference, it will not be available for the consideration of the panel unless it is entered on the record through the RFI process or in the evidence of a witness. The tehcnical conference will generally not be recorded and the information provided will not be part of the record.

Where the parties agree and the Board determines that it would be of assistance, the Commissioners of the Board hearing the application may participate in the presentation portion of the technical conference. Where the Commissioners participate the technical conference shall be transcribed or, in the alternative with the agreement of the parties, the utility shall file as part of the record a written copy of the substance of the presentation which shall be reflective of the presentation and may be referred to in the decision making of the Board. After the presentation the Commissioners may ask questions but generally will not be present during the discussion/questions of the other participants.

It is noted that the Board has agreed to revise the Capital Budget Guidelines. However, this revision will be of no assistance in the current year. The Board must find other means to deal with the current capital budgets.

16. This 2020 Capital Budget Application comes at a critical time for ratepayers. The Government of the Province issued a Reference on September 5, 2018 directing the Board of Commsisioners of Public Utilities of Newfoundland and Labrador to review and report on a number of matters including options to reduce the impact of the Muskrat Falls Project (MFP) on electricity rates through to the year 2030.

17. It is the position of the Consumer Advocate that the utilities proposing capital expenditures should be required to convene, first and foremost, a technical conference to explain each and every expenditure. Such a technical conference should be held early in the calendar year in order to allow intervenors and the Board the time to retain experts to review these expenditures and to offer independent opinion as to the need for ratepayer expenditure for such a project.

18. There are cost efficiencies between the two utilities as recognized by the Board's own experts. As stated on page 7 of the Liberty Consulting Group report (see September 3, 2019 report entitled *Final Report on Phase Two of Muskrat Falls Project Potential Rate Mitigation Opportunities*) "we found striking the nearly \$0.5

billion dollars in five-year capital spending Hydro and Newfoundland Power combined have identified". Liberty goes on to say (page 45) "it should be noted that only moderate reductions in these amounts will produce revenue requirements reductions equal to or greater than savings coming from combinations between the two companies." Consumer Advocates past and present have expressed concerns regarding rate base expansion and duplication and the upward trending of utility rate base but to no avail. Now that the PUB's own experts have identified a problem it is incumbent upon the PUB to address the same in the current Capital Budget Applications.

Hydro's 2020 Capital Budget

19. There are 9 broad categories of capital projects included in the 2020 Capital Budget Application with a total allocated cost of \$108.5 million in 2020. Island Interconnected customer rates are under severe pressure and projects that do not relate to near-term safety and pose a threat to the environment or to major equipment damage should generally be deferred. Furthermore, Hydro is currently preparing a *Reliability and Resource Adequacy Study* which has not yet been fully received by the Board so its impact on the Capital Budget is not fully known. Neither is there a reasonable load forecast available which will be impacted significantly by the results of the rate mitigation initiative.

20. Portions of the proposed capital work could be deferred by a couple of years, or at least spread out over a longer time frame, to reduce the near-term impact on rate base and customer rates. Also the Board could require the applicant utility to prioritize projects over a two or three year period. Obviously every project cannot be a priority. For a utility to state projects cannot be prioritized or cannot be deferred defies reason.

21. Hydro's 2020 Capital Budget includes 67 projects at a cost of \$111.9 million (one project is the subject of a separate capital budget application). Of the 67 projects, 52 of the projects are new, and 26 of the projects were approved in previous capital budget applications. The Consumer Advocate notes that unlike Newfoundland Power, Hydro has prioritized projects across all categories of projects rather than only within each category of projects, and has

deferred projects in response to the severe rate pressures that customers are now facing. In PUB-NLH-001 Hydro indicates that it has increased scrutiny of its 5-year capital spending plan which has resulted in a decrease of 34%, or about \$250 million, from the 5-year capital budget plan developed only two years ago. This has been taken into consideration in the Consumer Advocate's review of Hydro's 2020 Capital Budget. Hydro must be given credit for at least attempting to prioritize and defer given our current circumstances. Will Newfoundland Power be directed to follow suit?

22. There is a direct connection between the expansion of rate base of the utilities and the implementation of the 2005/2007 Guidelines. The Guidelines have served the utilities well but not the ratepayers. Even with SADI and SAFI better than national and other provincial averages the Board continues to allow the expansion of rate base. Ratepayers who have

paid for an already robust system are entitled to see an end to rate base expansion.

23. The PUB regulates only two utilities in this small jurisdiction. Adopting practices of other Canadian jurisdictions may have no application here. There needs to be a return to some form of mandatory hearings with sworn evidence and a requirement for independent expert testimony on at least multi-million dollar project expenditures.

24. The Board has lost control of the capital budget process to the detriment of the ratepayers. The Board has jurisdiction now to regain some control by deferring projects and requiring the utilities to prioritize projects. This will assist in dealing with the current Capital Budgets and should provide ratepayer relief until the guidelines are revamped.

25. *Generation:* This category of capital expenditures accounts for \$20.7 million in 2020, or about 19.1% of the total 2020 capital budget.

 a. Generation – Hydro: Hydro plant projects account for \$11.9 million in 2020. These projects relate primarily to sustaining hydro generation assets, particularly Bay d'Espoir, and addressing in-service failures. There are no stand-alone hydro generation projects. Although expenditures on this project are greater than in recent years, the Consumer Advocate is satisfied given that Hydro's primary purpose is generation – that 2020 expenditures are reasonable.

b. Generation – Thermal: Expenditures in 2020 at \$11.3 million are lower than in recent years and relate mainly to conversion of Holyrood Unit 3 to synchronous

condenser operation. The Consumer Advocate is satisfied that 2020 expenditures are reasonable. However, the Consumer Advocate remains concerned that expenditures at Holyrood could increase substantially following approval of the *Reliability and Supply Adequacy Study* as there may be a need to extend operation beyond the 2020/2021 winter period. Any expenditures made at Holyrood should be subject to check and verification by a qualified consultant or expert to ensure that the proposed expenditures are reasonable in the circumstances.

- c. Generation Gas Turbines: Expenditures in 2020 at \$5.0 million are lower than in recent years and relate mainly to the Holyrood and Happy Valley gas turbines. The Holyrood and Happy Valley gas turbine work is required primarily for safety and to meet manufacturer recommendations. The Consumer Advocate is satisfied that these expenditures are reasonable. However, as noted, the Consumer Advocate remains concerned that expenditures on gas turbines could increase substantially following approval of the Reliability and Supply Adequacy Study as there may be a need to extend operation of Stephenville and Hardwoods beyond the 2020/2021 winter period. Also prior to any expenditures Hydro should check to determine if Federal funds will be available now or in the immediate future which would allow funding for the displacement of thermal generation. This comment also applies to work on Hydro's 24 diesel generation stations as referenced in the paragraph below. There appears to be a Federal plan to displace diesel generating stations in the next number of years as referenced in the Government manifesto during the recent election. If these funds are going to be available in the future, Hydro should spend cautiously now.
- 26. *Transmission and Rural Operations*: This category includes Hydro's 24 diesel generating stations, 20 of which are isolated, transmission lines and terminal stations and distribution lines. Transmission and rural projects account for the majority of Hydro's capital expenditures at \$81.3 million, almost 75% of the total 2020 budget.
 - a. Terminal Stations and Transmission: This project includes the 2019-20 terminal station rehabilitation and modernization project, the purchase of a mobile substation, the replacement of a failed transformer and the purchase of SF₆ multi-analyzers. The Consumer Advocate supports most expenditures included in this project, but is not convinced that a new mobile substation is needed at this time when customer rates are under severe pressure.
 - b. Distribution and Rural Generation: This project includes roof replacement at L'Anse au Loop and St. Anthony diesel plants, upgrades to plant ventilation at the Nain diesel plant and replacement of the fuel storage tank at Charlottetown. It also includes projects for meeting load growth requirements at Makkovik and Hopedale and the diesel plant fire protection project with Charlottetown planned to start in 2020. Hydro notes that the previously approved Black Tickle project was cancelled based on a reassessment of priorities. The project also includes diesel unit overhauls and replacements. Again the Federal commitment to replace diesel in isolated areas with environmentally friendly generation must be considered prior to these

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expenditures Hydro should inform the Board of where these Federal plans are at the present time and how soon they can be accessed for funding. This project also includes the Upgrade Distribution Systems and Provide Sevice Extensions project and the Distribution Systems Upgrade project. The Distribution Systems Upgrade project includes replacement of four of Hydro's worst performing feeders in 2020. The Consumer Advocate is not convinced that these feeders require replacement at this time when customers are facing severe rate pressures. Ratepayers have already paid for robust maintenance of these systems and maintenance as opposed to replacement is advocated.

- c. Properties: Hydro's facilities require capital upgrades from time to time under its Upgrade Line Depots project. In 2020 the project will focus on line depots in Burgeo and Fogo Island, and upgrades to the fire supression system at the Bishop's Falls regional office. The Consumer Adovcate takes no exception to this project if safety is the underlying considersation.
- 27. General Properties: This category accounts for \$5.5 million of Hydro's 2020 capital budget, or 5.1%. This category includes 26 projects related to information systems, vehicle replacements, telecommunications system replacements, and an upgrade to elevator motors and control equipment at Hydro Place.
 - a. Transportation: Hydro proposes to replace 39 pieces of light- and heavy-duty equipment that will meet its replacement criteria that it has established to ensure availability as and when required. The Consumer Advocate recommends that the Board order a common set of criteria to be used by Hydro and Newfoundland Power for vehicle replacements. The Consumer Advocate believes that the utilities would find ways to extend the life of vehicles if they were under a performance-based regulatory regime. These vehicles have been maintained by ratepayers and there is no evidence of unuseability - rather there appears to be a preference for new purchases. Any new purchases require independent verification which is not present here.
 - b. Information Systems: These projects aim to maintain Hydro's computing capacity and infrastructure, such as software upgrades and replacements of personal computers and peripherals. The Consumer Advocate takes no exception to these expenditures, but believes that costs could be reduced if Hydro and Newfoundland Power took a common approach and leveraged their combined buying power. It is incumbent upon the Board to state that ratepayers can no longer be responsible for purchasing and maintaining separate information systems for the two utilities. There should be a common approach for the benefit of ratepayers. This duplication is an unacceptable expenditure. If a utility requires its own system, the utility should pay the cost of the same.
 - c. Telecontrol: This project relates primarily to enabling communications across Hydro's broad network of facilities across the Province. The Consumer Advocate takes no exception to this project but again notes that there may be economies

gained by combining Hydro and Newfoundland Power activities in this area. The Board's policy should clearly state that duplication is an unacceptable avenue and the utility should be directed accordingly.

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28. The Consumer Advocate is generally satisfied that Hydro has developed a capital budget plan that maintains reliable service at a time when customer rates are under severe pressures. However, there remains cost cutting possibilities as identified above that should be pursued during these difficult times. The Consumer Advocate believes that work should be limited to that required to adress near-term safety and environmental concerns, or that could result in major equipment damage. We agree with Hydro's proposal in its December 4, 2019 submission on Newfoundland Power's 2020 Capital Budget Application that "a comprehensive review of the capitalization practices of both Newfoundland Power and Hydro with respect to generally accepted sound public utility practice would benefit ratepayers and promote least-cost service in Newfoundland and Labrador". We also believe that with respect to wood pole line management, a "test and treatment program is sound utility practice" as stated by Hydro. The Consumer Advocate believes that a review of the wood pole management practices of the two utilities should be undertaken to determine best practices and if there can be economies gained from combining the program under one utility.

29. In response to IC-NLH-006, 007 and 008, Hydro indicates that at future Capital Budget Applications:

a. It intends to provide an overview of the review process it undertakes regarding the assessment of deferral opportunities;b. It will analyze how it can assess and report on non-deferral capital cost savings;

andIt will include a computation of the total revenue requirement impact of proposed capital additions.

The Consumer Advocate supports Hydro's proposed additions to the capital budget reporting process and recommends these be included in the ongoing review of the Capital Budget Guidelines. (NP has offered nothing to the ratepayers by way of deferral or prioritization.)

1	30. Hydro confirms in its response to CA-NLH-031 that it has commenced communications,
2	and is committed to further communications, with Newfoundland Power on joint
3	procurement opportunities and limitations that may exist. The Consumer Advocate
4	supports this effort and requests the Board to set timelines for the completion of this process
5	prior to accepting new capital budget applications from NP or Hydro.
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7	Summary and Conclusion
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9	31. Parts of Hydro's 2020 Capital Budget Application are incomplete as Capital Budget
10	Guidelines have not always been followed. The supporting information for classifying
11	capital expenditures as mandatory includes:
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13	a. On what basis the expenditure is mandatory;
14	b. All reasonable alternatives, where available, and the reason this particular
15	alternatove was chosen; and
16	c. Whether the proposed expenditure is the least cost reasonable alternatoive and if
17	not why it was chosen.
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19	Under "Normal Capital" the required supporting information is as follows:
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21	a. There is evidence of the need; i.e., historical spending patterns, maintenance
22 23	history, reliability data, growth; b. All reasonable alternatives, including deferral, have been considered;
23 24	c. The expenditure ias proposed is the least cost option;
25	d. Unit and/or aggregate cost data including, where available, similar costs for the
26	preceding five (5) years; and
27	e. Net present value (NPV).
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29	Under "Justifiable Expenditures", the utility must show:
30	a. All reasonable alternatives, including deferral, have been considered; and
31	b. The expenditure will provide tangible benefits to ratepayers, such as information
32	showing a positive NPV, or the proposed resolution to an identified deficiency.
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34	Applications without this relevant information should be considered incomplete.
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36	32. Where there is no history of annual maintenance expenses capital budget applications are

32. Where there is no history of annual maintenance expenses capital budget applications are lacking relevant information. Where there is no evidence on the history of reliability and outages related to various projects relevant information is missing from the application.

This data matters.

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33. With a decining and aging population and with the introduction of the costs associated with Muskrat Falls, affordable electricity is the issue. With flat sales on the Island it will be difficult for expansive utility annual capital budget expenditures to remain sustainable.

In its Reference to the PUB the Government stated:

Government's position is that the projected rate increases associated with Muskrat Falls Project are not acceptable. Without intervention these projected rate increases would likely cause financial hardship for customers and all classes on the island portion of Newfoundland and Labrador (the "Ratepayer"). With the assistance of the Board the Government of Newfoundland and Labrador wishes to examine options to reduce the impact of the Muskrat Falls Project on rates.

The Board commissioned Liberty and Synapse to provide reports including any evidence of duplication between the two utilities from which ratepayers could achieve cost savings. As referenced previously, Liberty has indeed concluded that even moderate reductions in capital budget expenditures will produce reductions equal to or greater than savings coming from combinations between the two companies. The Reference issues are still in process. These expansive capital budget expenditures are unreasonable and untimely.

34. In conclusion, the PUB Policy Statement on Capital Budget Guidelines states:

III. POLICY STATEMENT

In fulfilling its mandate with respect to the supervision of the capital expenditures of a utility, the Board balances the interests of consumers and the utility in the context of the applicable legislative provisions. In balancing these interests the Board is committed to the efficient and effective review and approval of expenditures in keeping with the provision of least cost reliable service.

Ratepayers recognize that Hydro's 2020 Capital Budget cannot be dealt with routinely. This is not a business as usual time in the Province. The ratepayers of the Province are requesting the PUB in this Capital Budget Application to be guided by its own policy to ensure that there is indeed a balance of the interests of ratepayers and the utility.

35. It is not good enough for a utility which is seeking millions of dollars in ratepayer money to state that Intervenors, including the Consumer Advocate, have not presented contrary evidence. In order for intervenors, including the Consumer Advocate, to submit expert evidence, we would need to hire experts to review each and every project in the capital budget application. This would be prohibitively time consuming and expensive and really an impossible task given the relatively brief timeframe set between the filing of a Capital Budget Application and the end of the calendar year. A utility can always justify nearly any expenditure on the basis that it is responsible for providing reliable power at least cost. This is a very subjective, if not, self-serving requirement. Neither the intervenors, nor in fact the Board, have the time to hire experts to verify such claims. Clearly, the current capital budget guidelines and time frames and lack of independent verification need revisiting. However, ratepayers would expect independent verification by experts employed by the Board or intervenors prior to the award of any funding for a particular capital project.

36. Further, the guidelines do not address the difficult economic times in which ratepayers find themselves owing to the Muskrat Falls Project. There is a disconnect between utilities and ratepayers. These Applications come after the day when the province announced on December 11, 2019 the Province's Key Economic Indicators site GDP growth of 3.1% down from 4.1% in 2019 budget, retail sale shrink by 1.6% down from 0.9% growth projected, housing starts 826 down from 1,117 projected, capital investment \$9.4 billion down from \$11.3 billion projected, population 521,500 down from 524,300 projected all requiring borrowing of in excess of \$944 million to meet current account. These economic indicators are figures of which the Board should take note. These do not include the rate mitigation amounts which will be required to continue to make electricity affordable for ratepayers.

37. Utilities cannot be allowed to be oblivious to economic reality. This is the wrong message to send to ratepayers who already are looking to other forms of energy to heat their homes given what ratepayers fear will transpire in rates. The abandonment of electric heat systems by ratepayers is something which should concern everyone. Ratepayers need a timely message from the Board in reference to these capital budget applications. This submission and the previous NP submission provide the ways the Board can effectively balance the interests of the ratepayers with those of the utility and to assure ratepayers that something is being done to address this very serious situation.

DATED at St. John's, Newfoundland and Labrador, this 13th day of December, 2019.

Dennis Browne, Q.C.

Consumer Advocate

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